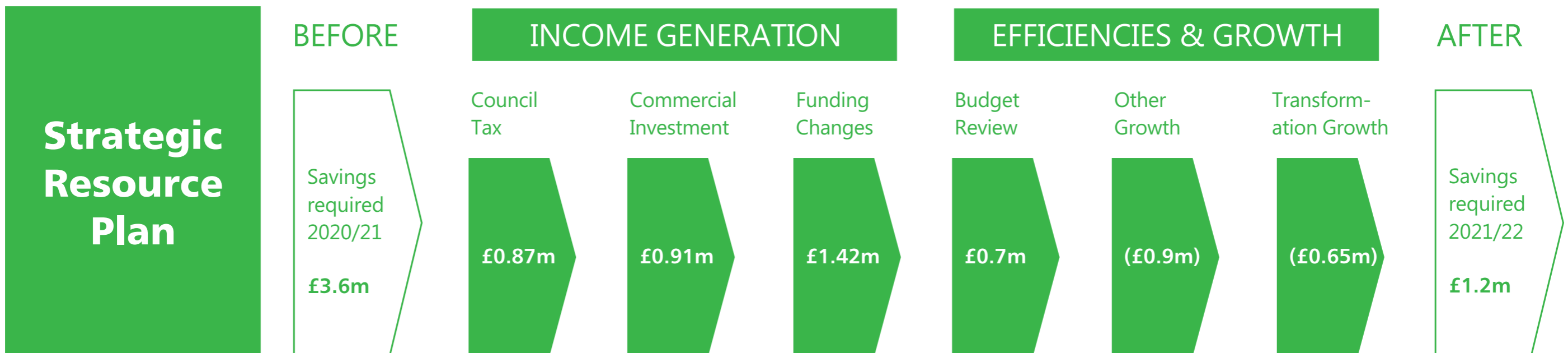


Plan on a Page

Appendix 3



Financial Strategy

	2017/18	2018/19	2019/20	2020/21	2021/22
Net expenditure	£17.211m	£16.872m	£17.039m	£17.427m	£17.800m
Budget surplus / (deficit)	£3.032m	£1.906m	(£1.284m)	(£1.265m)	(£1.246m)
Earmarked Reserves Adjustments	(£0.066m)	£0m	£2.674m	£2.675m	£2.674m
Budget requirement	£20.177m	£18.778m	£18.429m	£18.837m	£19.228m